

# TAMURA CORPORATION

## Financial Results for Q3 FY2025

### (Fiscal year ending March 31, 2026)

Feb 6, 2026



Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

# Agenda

1. Q3 FY2025 Financial Summary
2. FY2025 Full Year Forecast
3. Summary

【Appendix】

# 1.Q3 FY2025 Financial Summary

# Q3 FY2025 Financial Results

	FY2024 [Million yen]	FY2025			FY2025
		Q3 Actual	Q3 Actual	Change	Change %
Sales	82,630	89,766	7,137	8.6%	89,000
Cost of Sales	60,426	66,517	6,091	10.1%	-
(Cost of Sales Ratio)	(73.1%)	(74.1%)	(1.0pt)		
SGA	19,032	19,456	424	2.2%	-
(SGA Ratio)	(23.0%)	(21.7%)	(▲1.3pt)		
Operating Profit	3,170	3,793	623	19.6%	3,540
(%)	(3.8%)	(4.2%)	(0.4pt)		(4.0%)
Ordinary Profit	3,147	3,551	404	12.8%	-
Net Profit	1,831	675	▲1,156	▲63.1%	-
Exchange rate	Average	152.01	147.77	▲ 4.24	▲2.79%
USD-JPY	End of Term	158.18	156.56	▲1.62	▲1.02%
*Forecast announced on Nov 10, 2025					

# Key Factors Behind Q3 FY2025 Performance

- ◆ Sales increased due to solid performance in the key markets, including AI datacenters and next-generation communications
- ◆ Despite cost associated with structural reform in China and continued sharp increases in material prices, the strong business environment led to sustained operating profit growth

[Million yen]	Q3 FY2025 Atual	YoY	Change %	Key Factors Behind the Changes (+) Positive Factors / (-) Negative Factors
Sales	89,766	7,137	8.6%	
Cost of Sales (Cost of Sales Ratio)	66,517 (74.1%)	6,091 (1.0pt)	10.1%	(+) Solid demand for AI servers and data center-related products continues (+) Growing demand in the smartphone-related products
SGA (SGA Ratio)	19,456 (21.7%)	424 (▲1.3pt)	2.2%	
Operating Profit (%)	3,793 (4.2%)	623 (0.4pt)	19.6%	(-) Recorded expenses related to the restructuring of manufacturing sites in China (-) Continued sharp increases in material prices are affecting profit margins
Ordinary Profit	3,551	404	12.8%	
Net Profit	675	▲1,156	▲63.1%	(-) Recorded expenses related to the transfer of equity in an equity-method affiliate in China as a special loss

# Q2 Performance by Business & Area

- ◆ Electronic Components: Sales increased, but profit remained flat / Electronic Chemicals & Soldering Systems: Sale and profit increased
- ◆ Information Equipment: Sales decreased and losses widened
- ◆ Japan: Sales and profit decreased due to restructuring related costs and weak demand for Information Equipment
- ◆ China & Other Asia: Demand in information and communications remained solid
- ◆ Europe and the U.S: AI data-center demand continued to grow

Consolidated	[100 million yen]	Q3 FY2023	Q3 FY2024	Q3 FY2025	YoY	By Area	[100 million yen]	Q3 FY2023	Q3 FY2024	Q3 FY2025	YoY
		Actual	Actual	Actual				Actual	Actual	Actual	
Consolidated	Sales	789	826	898	8.6%	Japan	Sales	270	273	248	▲9.3%
	Operating Profit	32.2	31.7	37.9	19.6%		Operating Profit*	▲1.0	2.5	▲4.4	Turned to a loss
	OP%	4.1%	3.8%	4.2%	0.4pt		OP%	▲0.4%	0.9%	▲1.8%	▲2.7pt
By Business						China	Sales	182	177	210	18.6%
Electronic Components	Sales	542	559	596	6.8%		Operating Profit	10.8	7.9	12.9	63.0%
	Operating Profit	20.0	21.5	21.7	0.6%		OP%	6.0%	4.5%	6.1%	1.7pt
	OP%	3.7%	3.9%	3.6%	▲0.2pt	Other Asia	Sales	145	144	174	21.0%
Elec Chemicals & Soldering Systems	Sales	232	250	290	15.7%		Operating Profit	16.3	10.2	14.8	44.9%
	Operating Profit	18.9	20.5	28.7	40.1%		OP%	11.2%	7.1%	8.5%	1.4pt
	OP%	8.1%	8.2%	9.9%	1.7pt	Europe and the Americas	Sales	192	232	265	14.4%
Information Equipment	Sales	16.5	18.2	12.0	▲34.2%		Operating Profit	6.1	11.2	14.7	31.3%
	Operating Profit	0.9	▲2.6	▲6.3	141.1%		OP%	3.2%	4.8%	5.5%	0.7pt
	OP%	5.3%	▲14.4%	▲52.8%	▲38.4pt						

\*Operating Profit of Japan includes such as corporate expenses.

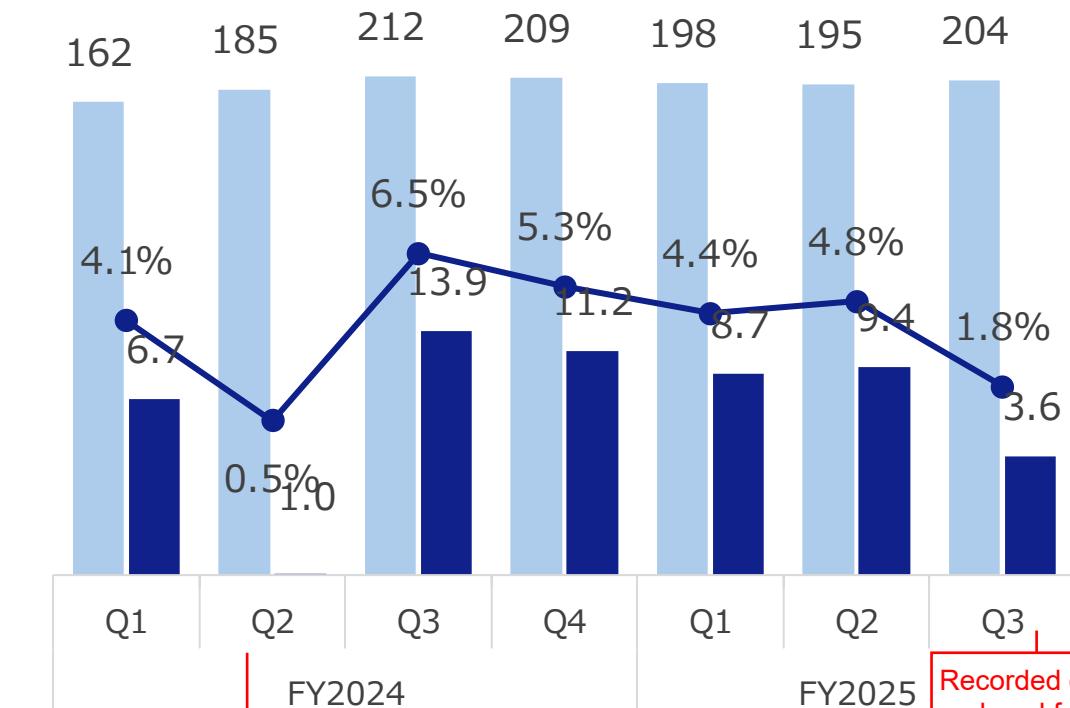
# Sales & Profit By Business Electronic Components

- ◆ Sales increased, but profits remained flat. Demand for the U.S. AI data-center applications remained solid
- ◆ Operating profit declined in Q3 due to costs associated with structural reform in China

	FY2024	FY2025		FY2025
[Million yen]	Q3 Actual	Q3 Actual	YoY	Q3 Forecast*
Sales	55,861	59,638	6.8%	59,500
Operating Profit	2,154	2,167	0.6%	2,200
OP%	3.9%	3.6%	▲ 0.2pt	3.7%

\*Note: Figures announced on Nov 10, 2025

Sales [100 million yen] Operating Profit [100 million yen] OP%



Recorded a lump-sum provision for inventory valuation losses from prior fiscal years during Q2 FY 2024

Recorded costs for inventory and workforce optimization at China operations

# Sales & Profit By Business

## Electronic Components

- ◆ Strong demand for U.S. AI data center applications drove significant growth in large transformers and reactors
- ◆ Demand for power tool chargers and air-conditioning applications remained stable, while industrial machinery transformers and reactors stayed at a low, flat level

[100 million yen]	FY2024	FY2025		Key Factors Behind the Changes	
	Q3 Actual	Q3 Actual	%	YoY	(+) Positive Factors / (-) Negative Factors
Sales by product	559	596	100.0%	6.8%	
Large transformers & reactors	115	149	25.0%	29.4%	(+) U.S. AI data center demand strong
Transformers	53	63	10.5%	18.2%	(+) Gradual recovery in air-conditioning; growth in aerospace & defense
Coils & reactors	164	169	28.3%	3.2%	(+) Air-conditioning and automotive demand remain stable
AC adapters & chargers	89	94	15.8%	6.3%	(+) Power tools recovering
EMS	16	16	2.7%	3.4%	
Modules	55	58	9.8%	6.3%	
Other	68	47	7.9%	▲ 30.7%	(-) Decrease due to the transfer of certain businesses to a third party
Sales by market	559	596	100.0%	6.8%	
Industrial machinery	130	116	19.4%	▲ 10.9%	(-) Impact of the business transfer; cautious capex in manufacturing
Energy	151	186	31.2%	22.9%	(+) Strong performance in large transformers and reactors
Transportation & auto	59	61	10.2%	2.9%	(+) Increased sales to the U.S. market
Home	183	199	33.4%	8.6%	(+) Recovering demand for power tools and air-conditioning
Information & communications AV and other	35	34	5.7%	▲ 1.5%	

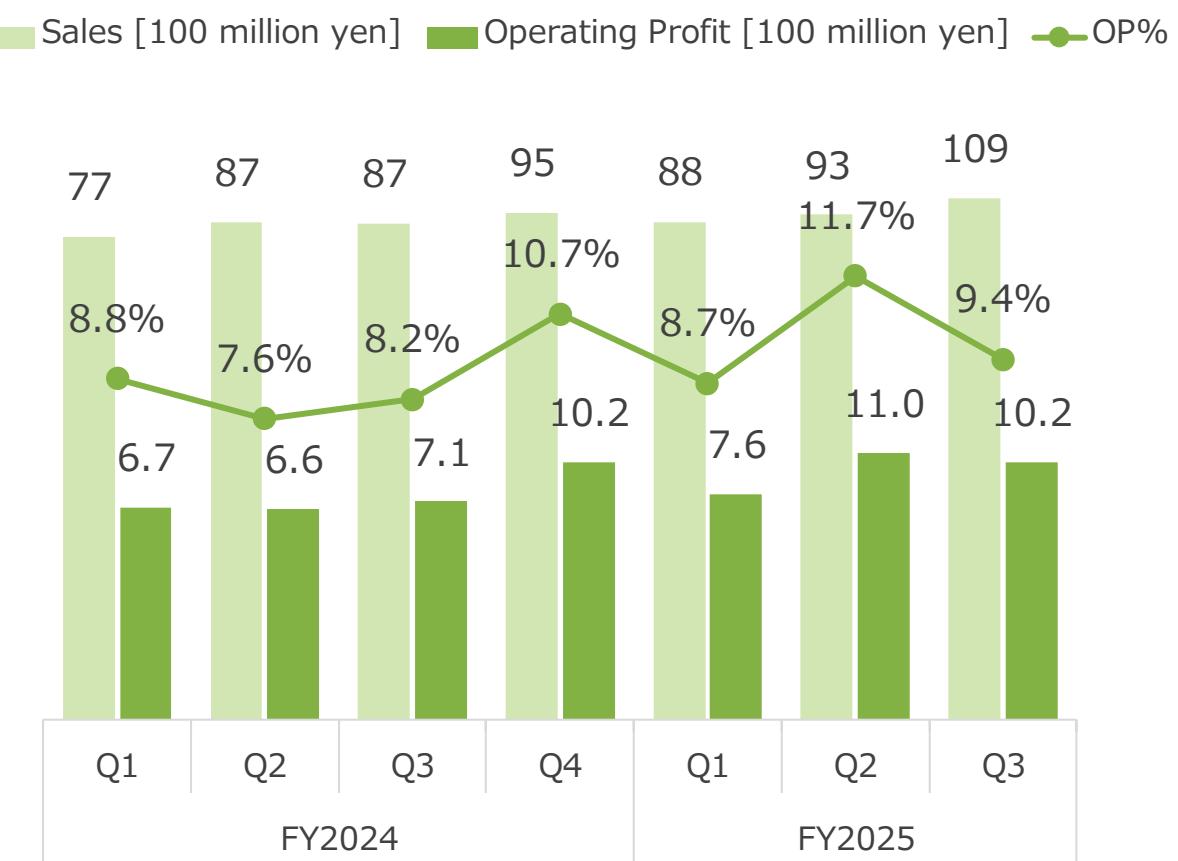
# Sales & Profit By Business

## Electronic Chemicals & Soldering Systems

- ◆ Sales increased, supported by solid demand and sales price adjustments reflecting higher material costs
- ◆ Although sharp increases in material prices continued and outpaced price pass-through, pressuring profitability in the short term, an overall profit growth trend was maintained

[Million yen]	FY2024	FY2025		FY2025
	Q3 Actual	Q3 Actual	YoY	Q3 Forecast*
Sales	25,039	28,978	15.7%	28,200
Operating Profit	2,050	2,871	40.1%	2,750
OP%	8.2%	9.9%	1.7pt	9.8%

\*Note: Figures announced on Nov 10, 2025



## Sales & Profit By Business

# Electronic Chemicals & Soldering Systems

- ◆ Electronic Chemicals: Sales increased, with solder paste sales increasing in line with higher material prices, and strong sales of solder resist for smartphones
- ◆ Soldering Systems: Sales decreased as manufacturers in Japan and overseas maintained a cautious stance on capex

[100 million yen]	FY2024	FY2025		Key Factors Behind the Changes	
	Q3 Actual	Q3 Actual	%	YoY	(+) Positive Factors / (-) Negative Factors
Sales by product	250	290	100.0%	15.7%	
Solder paste	155	181	62.1%	17.1%	(+) Stable demand for automotive; higher prices linked to rising silver / tin costs boosted sales
Solder resist	49	58	20.0%	18.7%	(+) Strong performance in FPC boards for smartphones; PICC (photo-imaginable coverlay) adopted in AI servers
Flux	19	22	7.7%	19.6%	
Soldering systems	30	30	10.2%	▲ 0.5%	(-) Continued cautious capex by customers

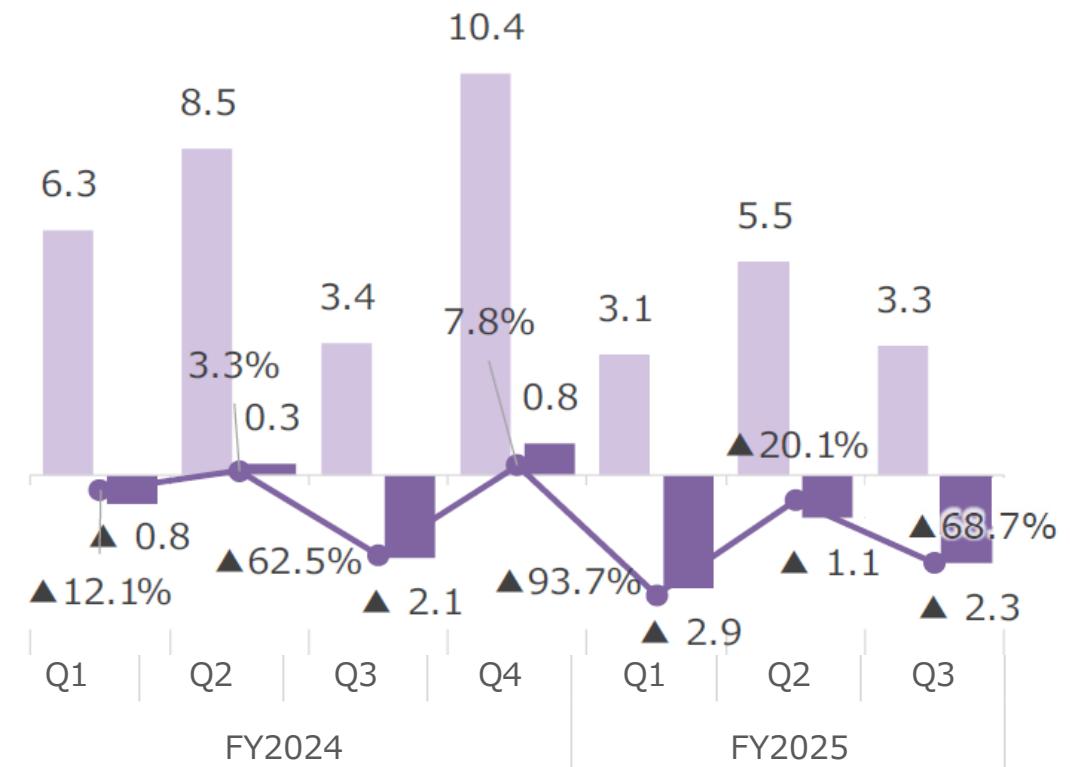
# Sales & Profit By Business Information Equipment

- ◆ Sales decreased and loss widened, due to the broadcasting industry continues to face a challenging capex environment

	FY2024		FY2025		FY2025
	[Million yen]	Q3 Actual	Q3 Actual	YoY	Q3 Forecast*
Sales	1,823	1,199	▲ 34.2%		1,240
Operating Profit	▲ 262	▲ 633	Losses widened		▲ 680
OP%	▲ 14.4%	▲ 52.8%	▲ 38.4pt	▲ 54.8%	

\*Note: Figures announced on Nov 10, 2025

Sales [100 million yen] Operating Profit [100 million yen] OP%



# Balance Sheet & Equity Ratio as of December 2025

- ◆ Fixed asset increased due to the construction of a new manufacturing building for Electronic Chemicals & Soldering Systems
- ◆ Net assets decreased, reflecting share repurchases and a decline in the foreign currency translation adjustment

[100 million yen]	25/3	25/12	YoY		25/3	25/12	YoY
Cash and bank deposit	203	187	▲16	Equity ratio	51.3%	48.8%	▲2.5pt
Trade receivables	301	303	2				
Inventories	244	245	2				
Tangible fixed assets	310	329	19				
<b>Total assets</b>	<b>1,243</b>	<b>1,251</b>	8				
Accounts payable	149	160	11				
Interest-bearing debt	339	367	28				
Net assets	640	612	▲28				
<b>Total liabilities and net assets</b>	<b>1,243</b>	<b>1,251</b>	8				



## 2. FY2025 Full Year Forecast

# FY2025 Full Year Forecast

- ◆ The full-year net income forecast revised downward from the November 2025 interim projection
- ◆ Structural reform measures originally planned for future periods were brought forward to the current fiscal year to enhance the likelihood of achieving the final year targets in 2027

	FY2024 [Million yen]	FY2025			FY2025	
		Q3 Actual	H1 Actual	H2 Forecast	FY Forecast	YoY
Sales	114,051	58,189	61,811	120,000	5.2%	120,000
Operating Profit (%)	5,195 (4.6%)	2,884 (5.0%)	2,116 (3.4%)	5,000 (4.2%)	▲3.8% (▲0.4pt)	5,000 (4.2%)
Ordinary Profit	5,061	-	-	4,400	▲13.1%	4,400
Net Profit	2,782	-	-	600	▲78.4%	1,600
Exchange rate USD-JPY	Average End of Term	152.50 149.52		145	▲4.9% ▲3.0%	145 145
DPS	JPY 13.00		JPY 13.00	JPY 0.00	JPY 10.00	
DPR	38.2%		174.1%	135.9pt	50.8%	
ROE	4.6%		1.0%	▲3.6pt	2.6%	
ROIC	4.8%		3.7%	▲1.1pt	3.9%	

Note: The FY2024 dividend includes a JPY 3 anniversary dividend.

# Key Factors Behind Full-Year Forecast

- ◆ Sales expected to increase, driven by solid demand in key focus markets such as AI data centers and next-generation communications
- ◆ Operating profit projected to remain flat, as costs related to business and site optimization, along with continued sharp increases in material prices weigh on profitability
- ◆ Net profit expected to decline due to the recording of special losses associated with structural reform measures, including some initiatives brought forward

[Million yen]	Forecast	YOY	Change %	Key Factors Behind the Changes (+) Positive Factors / (-) Negative Factors
Sales	120,000	+5,949	+5.2%	(+) Solid demand in AI data centers (+) Sales growth driven by price adjustments linked to rising material costs
Operating Profit (%)	5,000 (4.2%)	▲195 (▲0.4pt)	▲3.8%	(-) Costs incurred for business and site optimization (-) Ongoing material price increases pressuring profitability
Ordinary Profit	4,400	▲661	▲13.1%	
Net Profit	600	▲2,182	▲78.4%	(-) Recorded expenses related to the transfer of equity in an equity-method affiliate in China as a special loss (-) Partial acceleration of structural reforms; implementation of special outplacement support program

# FY2025 Forecast by Area

- ◆ Japan: Lower sales from business transfer and lower profit from production reorganization cost
- ◆ Asia/Europe/U.S.: Sales and profit growth driven by AI data center market expansion

	[100 million yen]	FY2024	FY2025			Key Factors Behind the Changes (+) Positive Factors / (-) Negative Factors
		Actual	Forecast	%	YoY	
Japan	Sales	365	344	28.7%	▲5.7%	(-) Transfer of a consolidated subsidiary's business
	Operating Profit*	2.7	▲ 7.0	▲14.0%	Turned to a loss	(-) Losses widened for Information Equipment Business
	OP%	0.8%	▲2.0%	-	▲2.8pt	(-) Costs related to production reorganization
China	Sales	263	281	23.4%	6.7%	
	Operating Profit	18.5	19.0	38.0%	2.5%	(+) Gradual recovery in information and communications
	OP%	7.0%	6.8%	-	▲0.3pt	
Other Asia	Sales	205	230	19.2%	12.4%	
	Operating Profit	18.2	21.0	42.0%	15.1%	(+) Increasing demand for AI data centers
	OP%	8.9%	9.1%	-	0.2pt	
Europe and the Americas	Sales	308	345	28.8%	12.1%	
	Operating Profit	12.4	17.0	34.0%	36.8%	(+) Significant growth in AI data center demand
	OP%	4.0%	4.9%	-	0.9pt	
Consolidated	Sales	1,141	1,200	-	5.2%	
	Operating Profit	52.0	50.0	-	▲3.8%	
	OP%	4.6%	4.2%	-	▲0.4pt	

\*Japan Operating Profit includes such as corporate expenses.

# FY2025 Forecast by Business

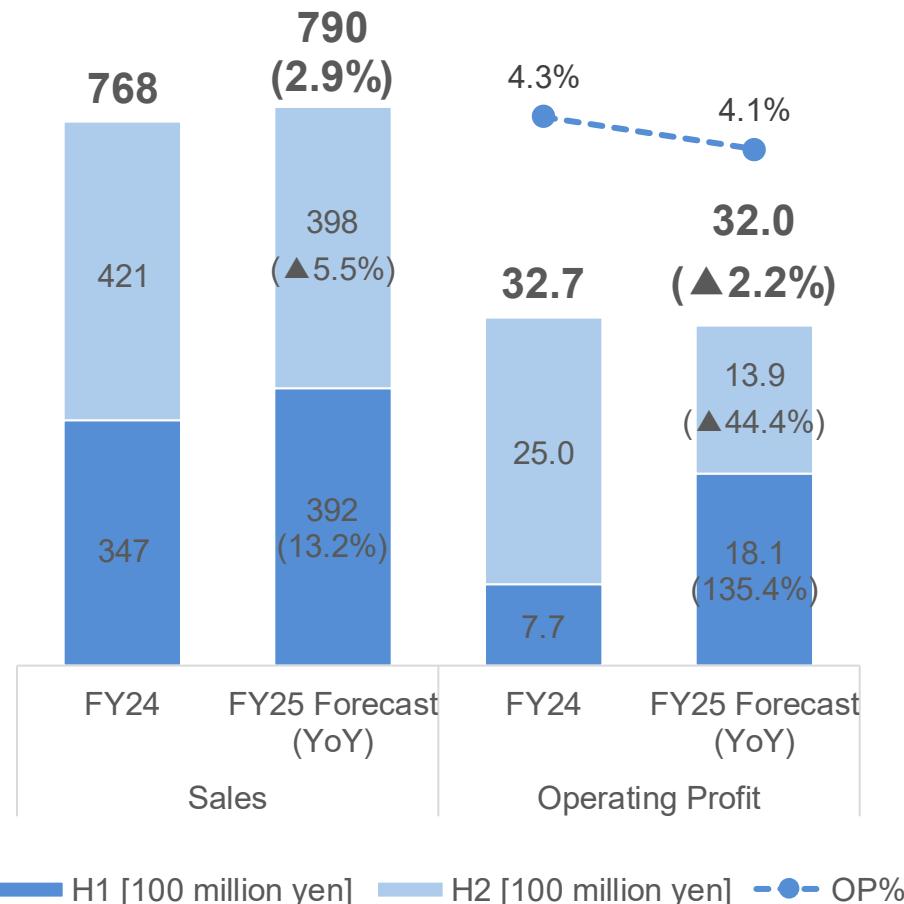
- ◆ Electronic Components: Sales expected to increase, but profit projected to remain flat due to costs associated with structural reform
- ◆ Electronic Chemicals & Soldering Systems: Profitability expected to remain under pressure from rises in material prices; however, solid demand expected to drive both higher sales and profit
- ◆ Information Equipment: Losses expected to widen

	[100 million yen]	FY2024		FY2025		Key Factors Behind the Changes (+) Positive Factors / (-) Negative Factors
		Actual	Forecast	YoY		
Electronic Components	Sales	768	790	2.9%	(+) Growing demand for AI data centers	
	Operating Profit	32.7	32.0	▲2.2%	(-) Limited recovery in industrial equipment demand	
	OP%	4.3%	4.1%	▲0.2pt	(-) Costs incurred for site/product optimization	
Elec Chemicals & Soldering Systems	Sales	346	380	9.9%	(+) Increased demand for products related to smartphones and AI data centers (-) Continued rise in material prices pressuring profitability	
	Operating Profit	30.7	35.0	14.2%		
	OP%	8.9%	9.2%	0.3pt		
Information Equipment	Sales	29	30	4.7%	(-) Continued severe capex environment in the broadcasting industry	
	Operating Profit	▲1.8	▲5.0	-		
	OP%	▲6.3%	▲16.7%	-		
Consolidated	Sales	1,141	1,200	5.2%		
	Operating Profit	52.0	50.0	▲3.8%		
	OP%	4.6%	4.2%	▲0.4pt		

# Forecast: Electronic Components

- ◆ Expecting growth in large transformers and reactors, along with a stable demand for air-conditioning and automotive reactors
- ◆ Profit expected to remain flat due to costs associated with business and site reallocation as part of the business portfolio review

## Sales & Operating Profit



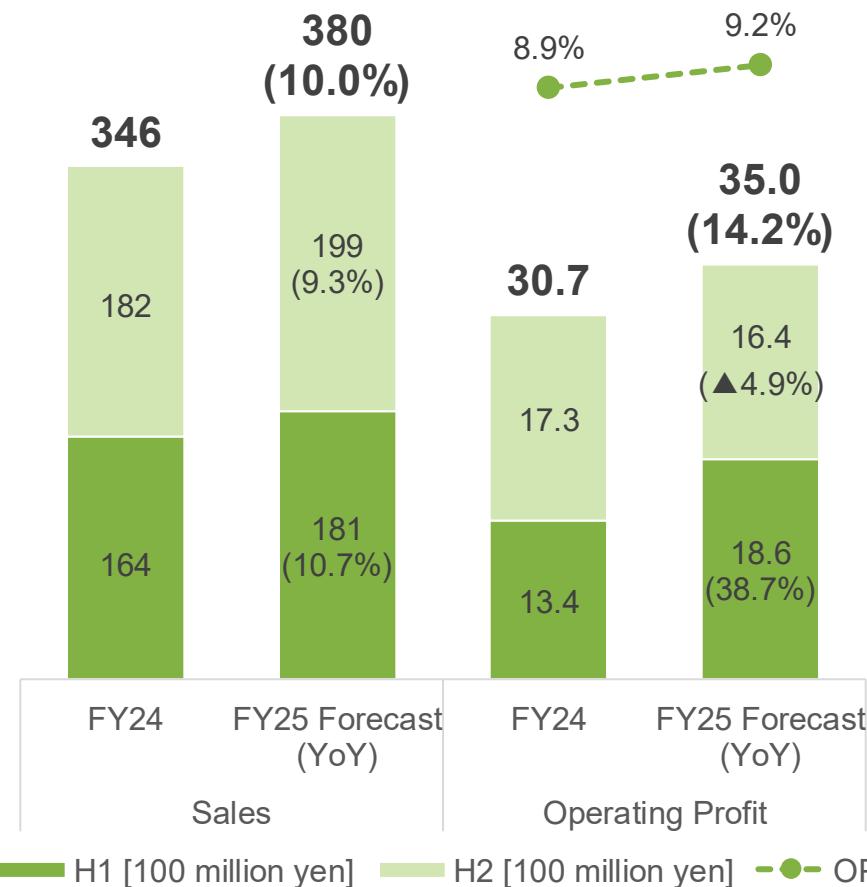
[100 million yen]	FY2024	FY2025		
	Actual	Forecast	%	YoY
<b>Sales by product*</b>				
Sales by product*	768	790	100.0%	2.9%
Large transformers & reactors	158	195	24.7%	23.4%
Transformers	72	80	10.1%	10.1%
Coils & reactors	224	233	29.5%	4.1%
AC adapters & chargers	130	121	15.3%	▲ 6.7%
EMS	21	23	2.9%	7.3%
Modules	74	77	9.7%	3.4%
Others	87	61	7.7%	▲ 30.7%
<b>Sales by market</b>				
Sales by market	768	790	100.0%	2.9%
Industrial machinery	168	154	19.4%	▲ 8.8%
Energy	209	243	30.8%	16.1%
Transportation & auto	80	85	10.8%	6.5%
Home	262	262	33.1%	▲ 0.2%
Information & communications · AV and other	48	47	5.9%	▲ 2.8%

\*Revised item classification by product.  
Others in FY2024 Actual includes LED.

# Forecast: Electronic Chemicals & Soldering Systems

- ◆ Sales of solder paste expected to increase due to price adjustments reflecting higher material costs, while continued sharp rises in material prices will pressure profitability
- ◆ Sales for smartphone and data center applications are projected to grow, leading to higher sales and profit

## Sales & Operating Profit

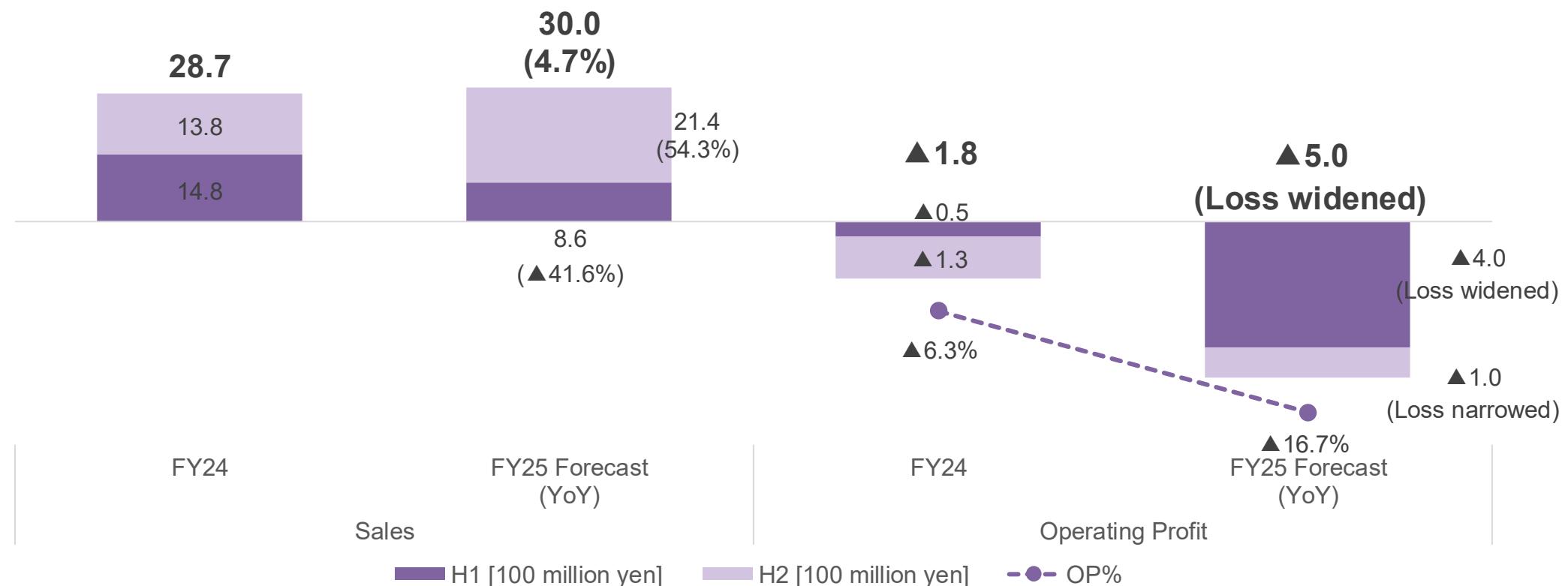


	[100 million yen]	FY2024	FY2025	%	YoY
		Actual	Forecast		
Sales by product		346	380	100.0%	10.0%
Solder paste		214	242	63.7%	13.1%
Solder resist		67	67	17.7%	0.7%
Flux		26	29	7.5%	8.6%
Soldering systems		41	42	11.0%	3.0%

# Forecast: Information Equipment

- ◆ Broadcast stations remain cautious about capital investment, resulting in flat sales
- ◆ Operating loss widened due to deteriorating profitability from changes in the sales mix and inventory revaluation

## Sales & Operating Profit



# Capital Expenditure, Depreciation and R&D

- ◆ Capital investment increased significantly due to the construction of a new manufacturing building for the Electronic Chemicals & Soldering Systems business
- ◆ In R&D, continued focus on developing elemental technologies and products for next-generation power semiconductors

[100 million yen]	FY2024	FY2025		YoY	Change %
	Actual	Forecast			
Capital Expenditure	46.2	60.6		14.4	31.2%
Depreciation *Leases include	42.9	43.7		0.8	1.9%
R&D (R&D to Sales )	39.7 (3.5%)	39.2 (3.3%)		▲ 0.5	▲ 1.3%

\*R&D includes labor, capital and other expenditures associated with R&D activities

### 3. Summary

# Summary

## 1. Q3 FY2025 Financial Summary

- Sales and operating profit increase, supported by solid demand in key focus area of clean energy-related markets
- Electronic Components: Sales increased, but profits remained flat. Demand for the U.S. AI data-center applications remained solid. Profit was flat due to costs associated with structural reform in China
- Electronic Chemicals & Soldering Systems: Sales and profit increased as Electronic Chemicals remained strong, although rising material prices pressured short term profitability. While, Soldering Systems demand weak as manufacturers maintained a cautious stance on capex
- Information Equipment: Sales decreased and loss widened, due to the broadcasting industry continues to face a challenging capital investment environment
- By Area: Sales and profits in China, Other Asia, Europe, and the U.S. increased, while Japan recorded lower sales and profit

## 2. FY2025 Full Year Forecast

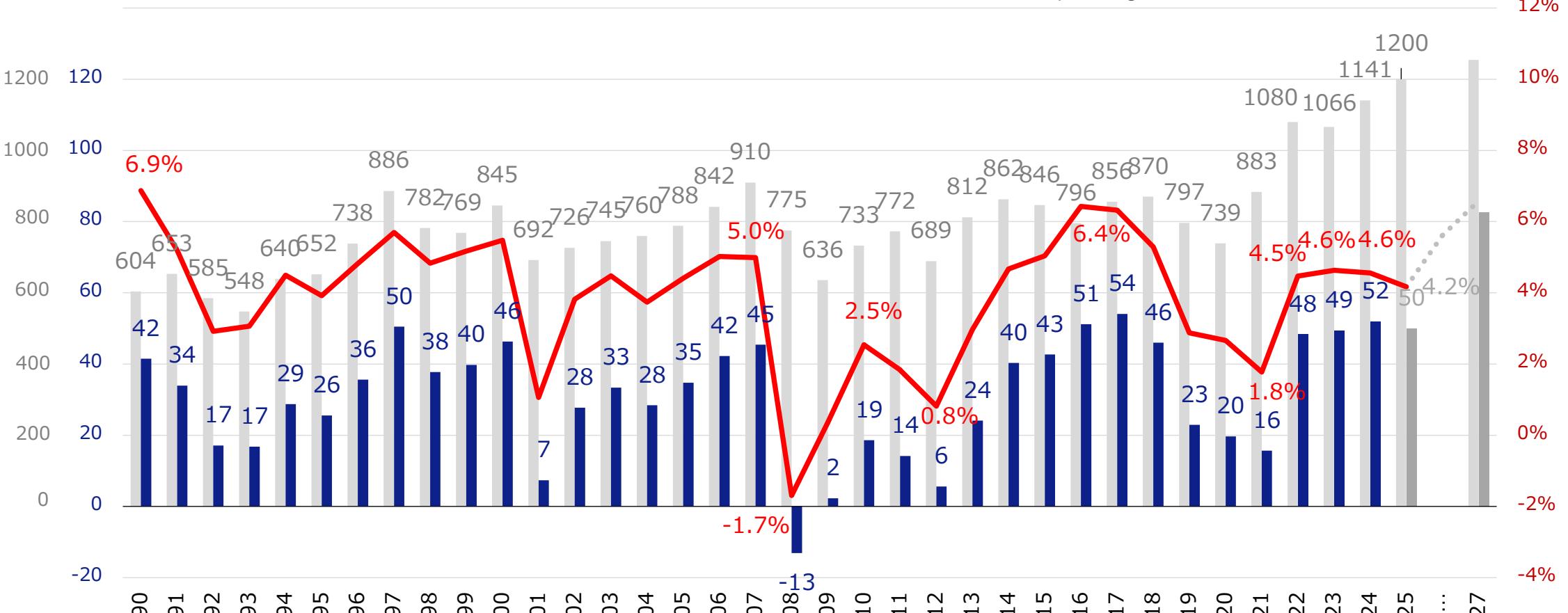
- Sales expected to increase, driven by solid demand in key focus markets such as AI data centers and next-generation communications
- Operating profit projected to remain flat, as costs related to business and site optimization and continued sharp increases in material prices weigh on profitability
- The full-year net income forecast revised downward from the November 2025 interim projection. Structural reform measures originally planned for future periods were brought forward to the current fiscal year to enhance the likelihood of achieving the final year targets in 2027
- Electronic Components: Sales expected to increase, but profit projected to remain flat
- Electronic Chemicals & Soldering Systems: Sales and profit expected to increase
- Information Equipment: Losses expected to widen

# 【Appendix】

# Sales and Operating Profit

Sales Profit [100 million yen]

Sales Operating Profit OP %



1992  
Bubble collapse

2001  
IT Bubble collapse

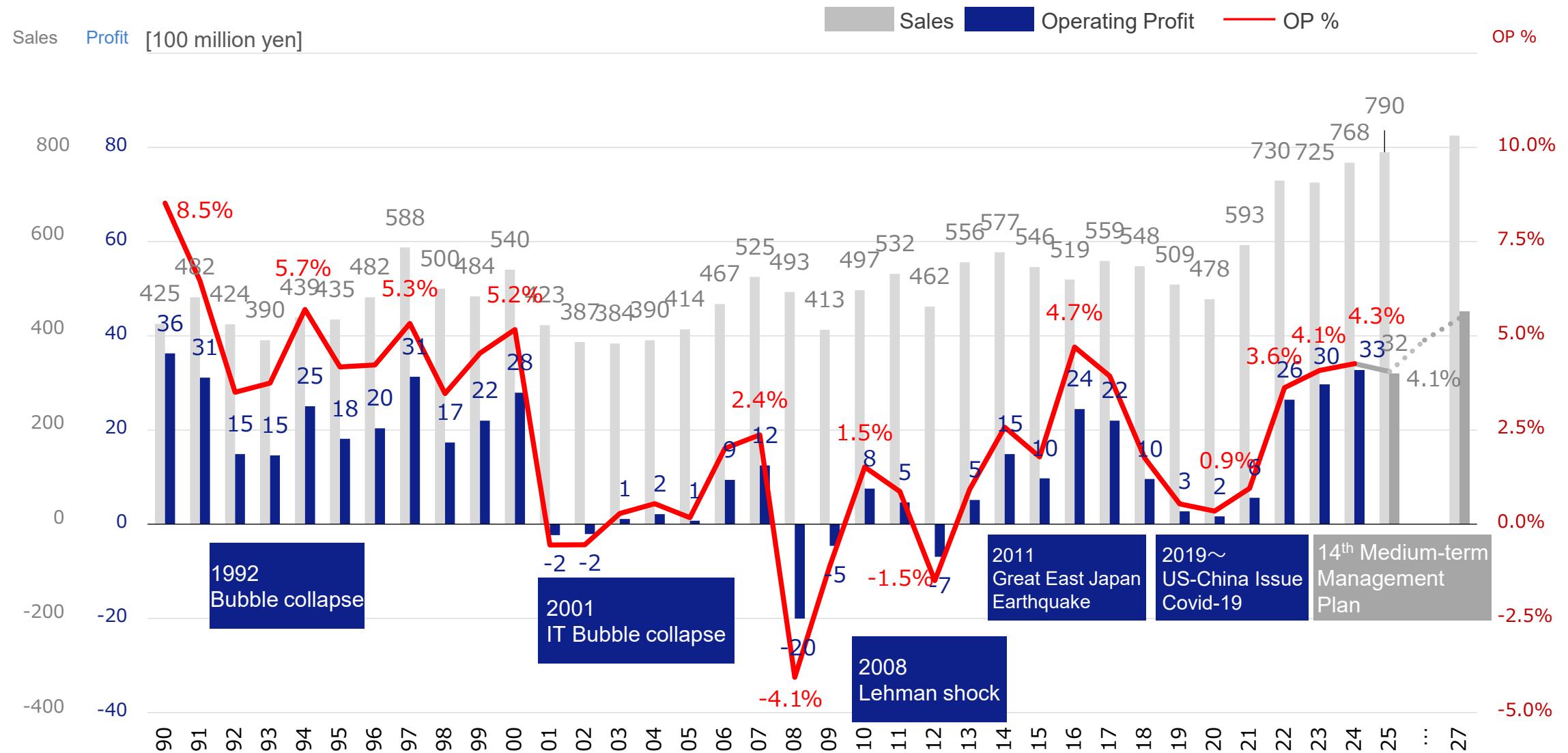
2008  
Lehman shock

2011  
Great East Japan  
Earthquake

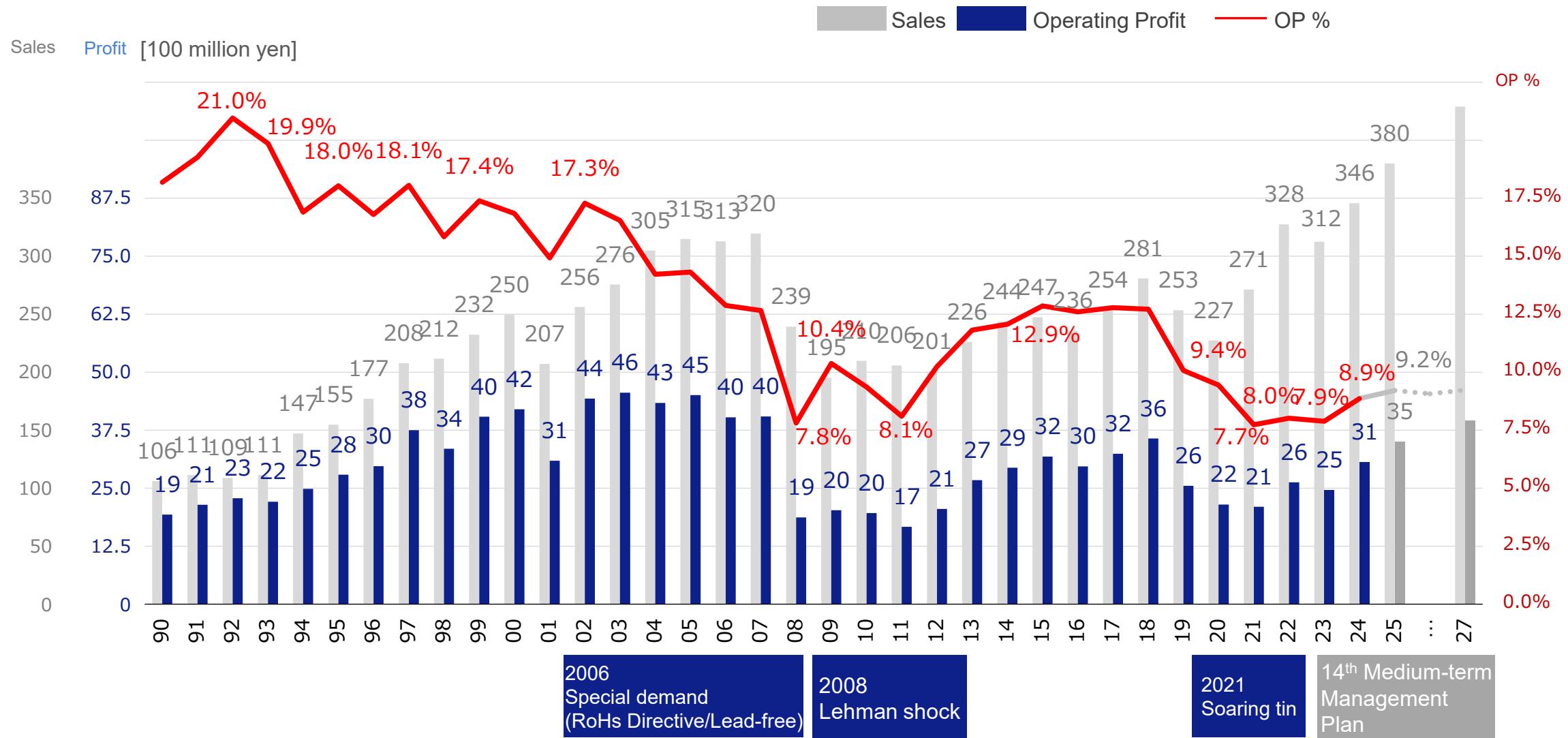
2019～  
US-China Issue  
Covid-19

14<sup>th</sup> Medium-term  
Management  
Plan

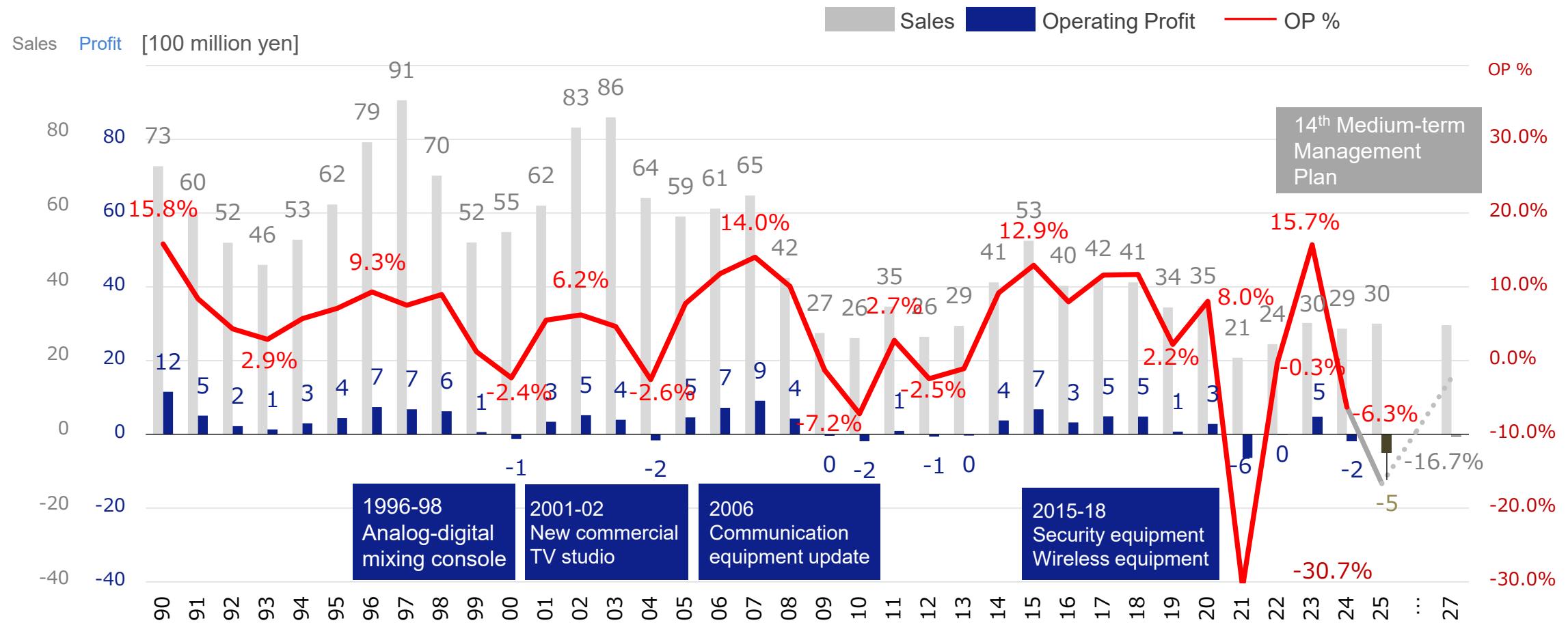
# Electronic Components: Sales and Operating Profit



# Electronic Chemicals & FA systems: Sales and Operating Profit



# Information Equipment: Sales and Operating Profit

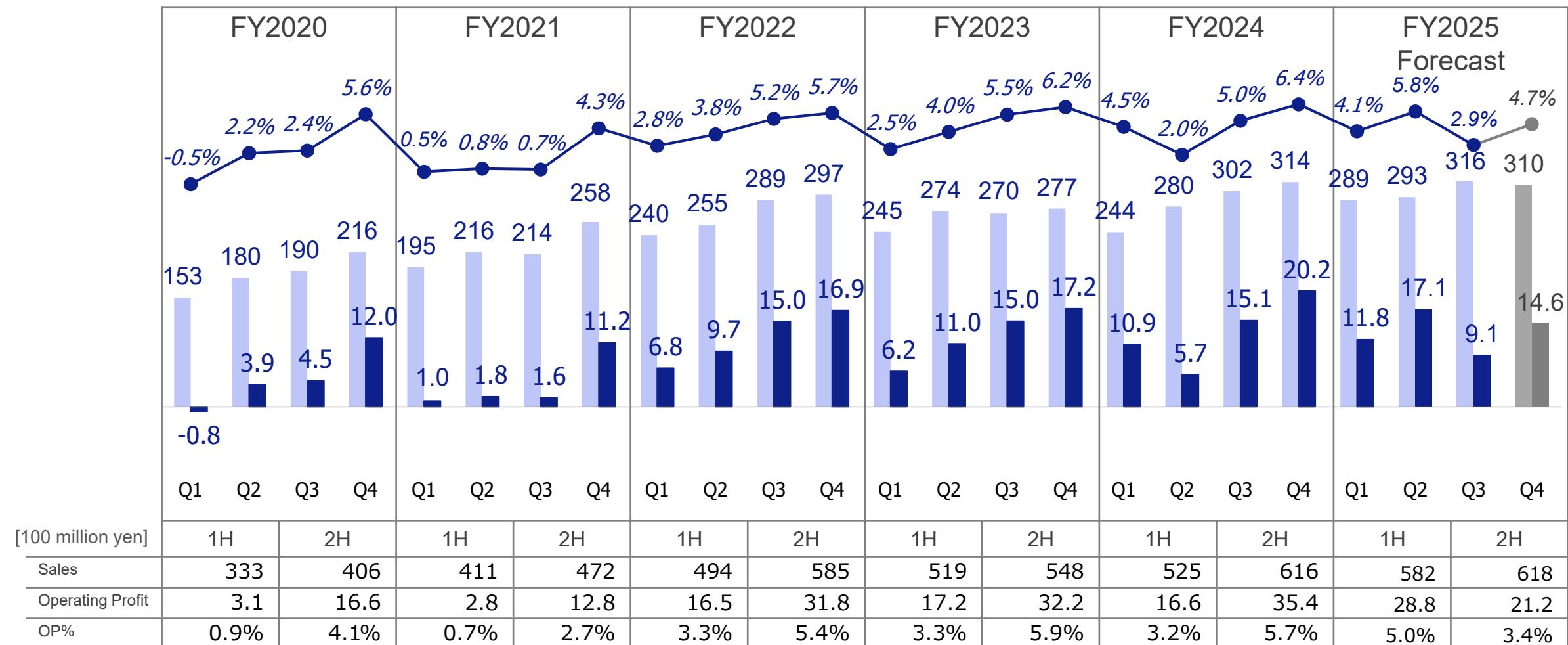


# Sales & Profit Quarterly Trend

Sales

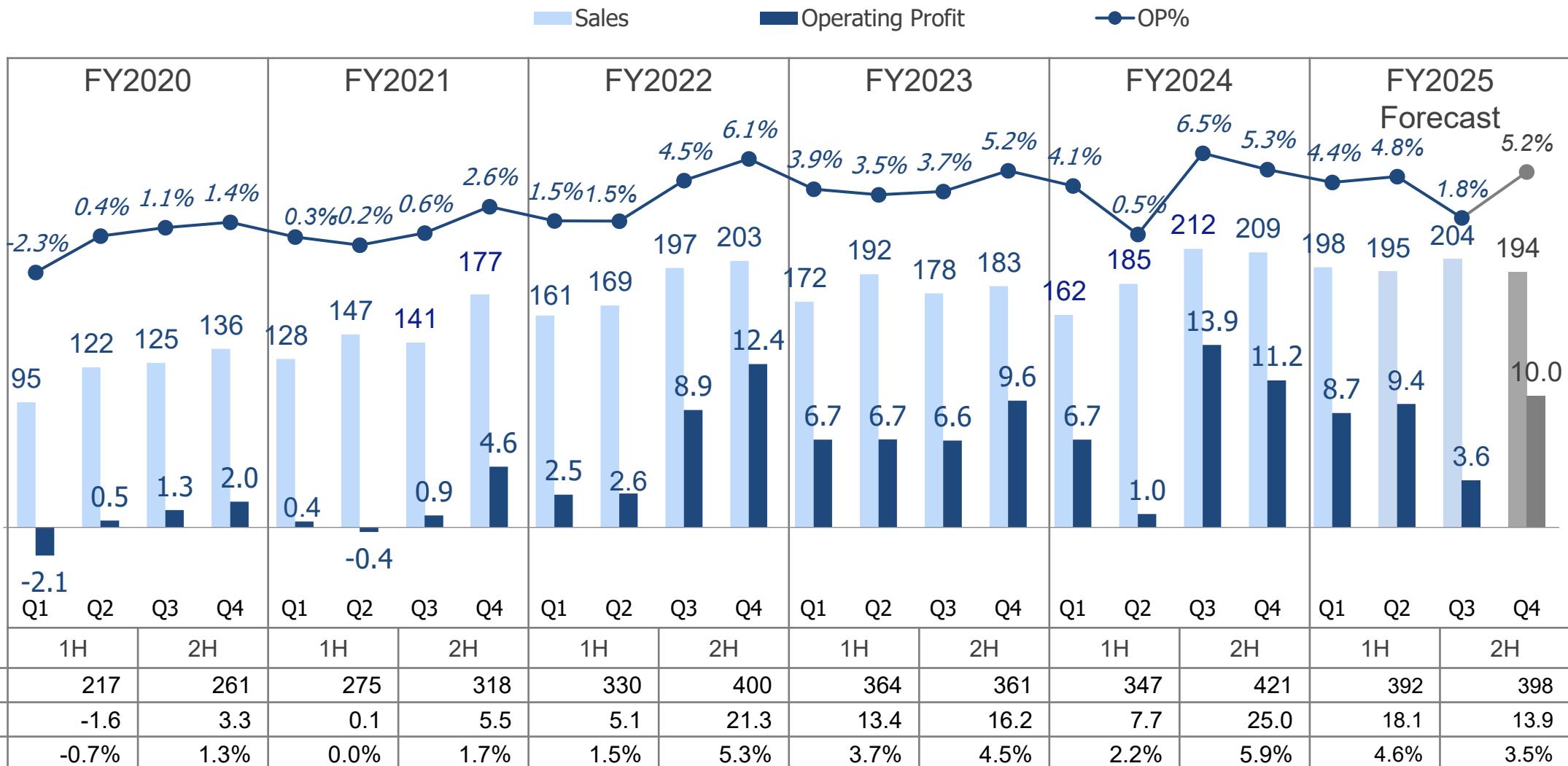
Operating Profit

OP%



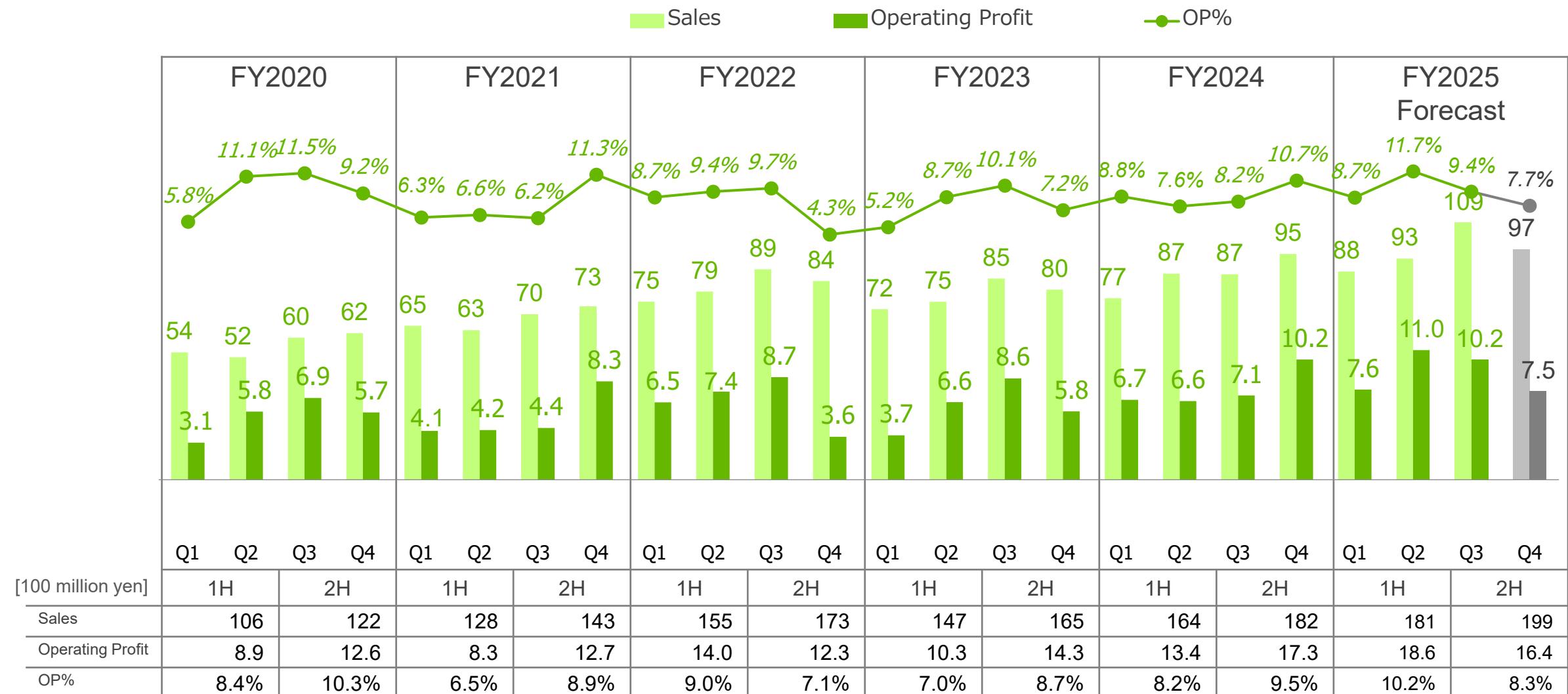
\*The 4Q forecast in the FY24 graph has not been revised. Therefore, the sum of 3Q and 4Q in the graph does not match the second-half figures in the table.

# Quarterly Sales & Profit of Electronic Components



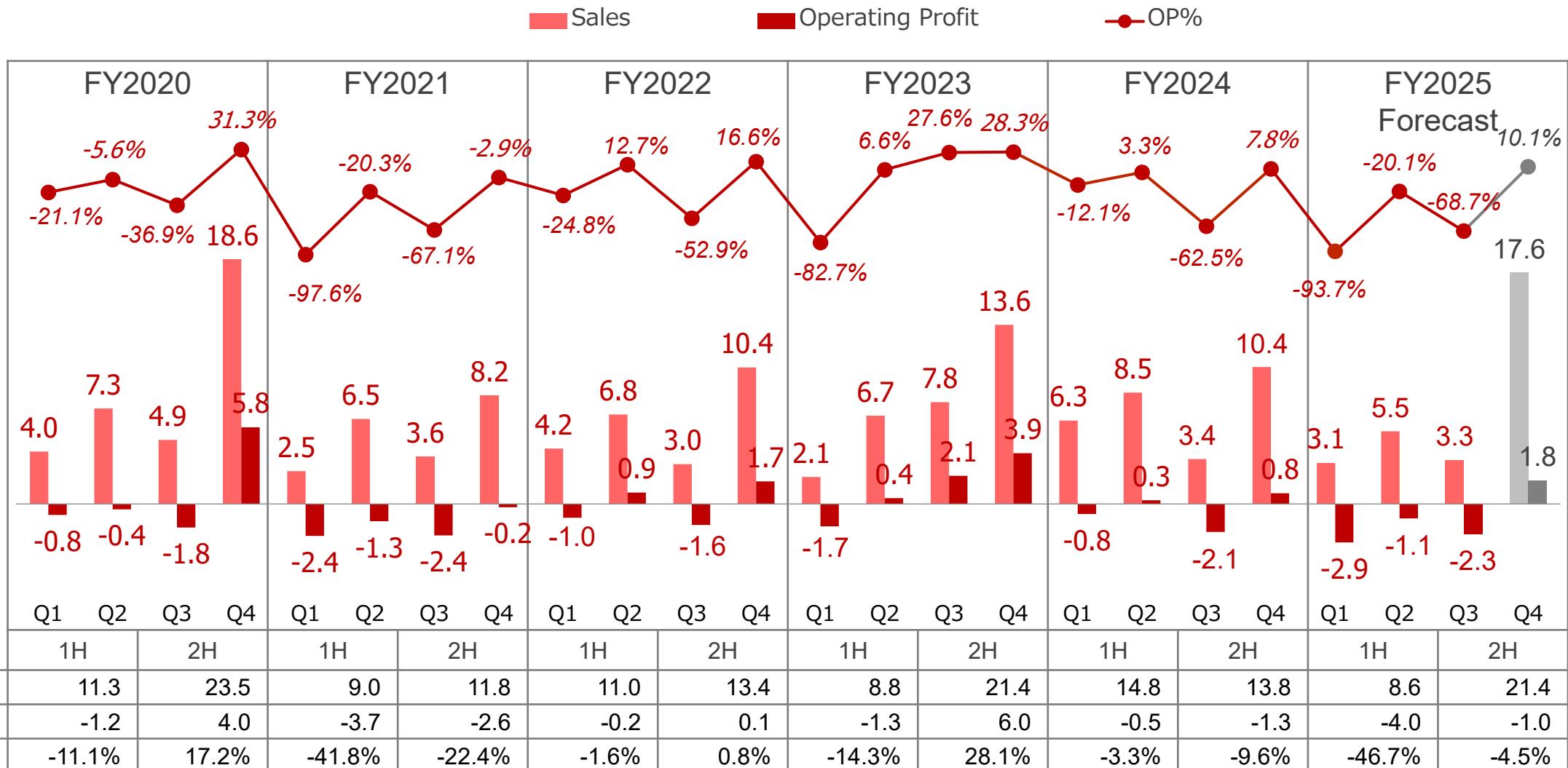
\*The 4Q forecast in the FY24 graph has not been revised. Therefore, the sum of 3Q and 4Q in the graph does not match the second-half figures in the table.

# Quarterly Sales & Profit of Electronic Chemicals & Soldering Systems



\*The 4Q forecast in the FY24 graph has not been revised. Therefore, the sum of 3Q and 4Q in the graph does not match the second-half figures in the table.

# Quarterly Sales & Profit of Information Equipment



\*The 4Q forecast in the FY24 graph has not been revised. Therefore, the sum of 3Q and 4Q in the graph does not match the second-half figures in the table.

# Quarterly Sales & Profit by Area

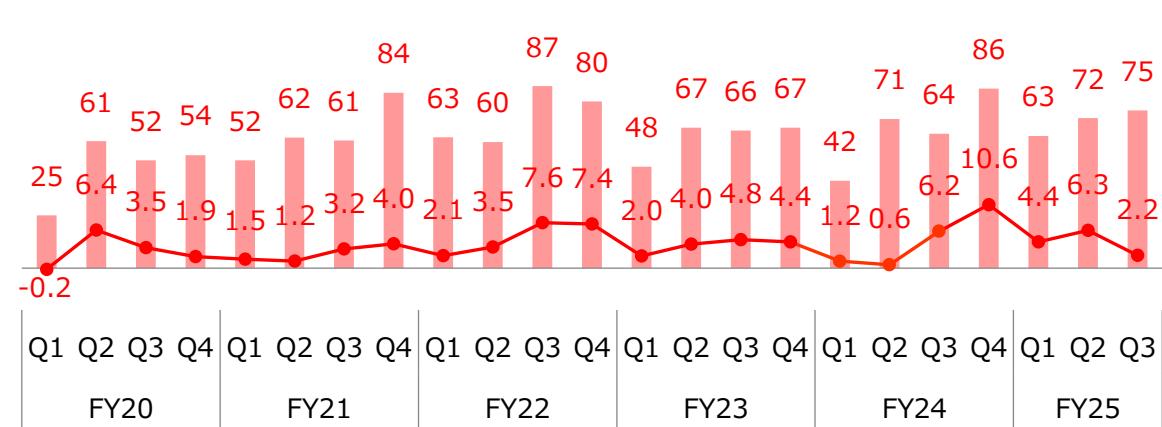
Sales  
Operating Profit  
[100 million yen]

## Japan

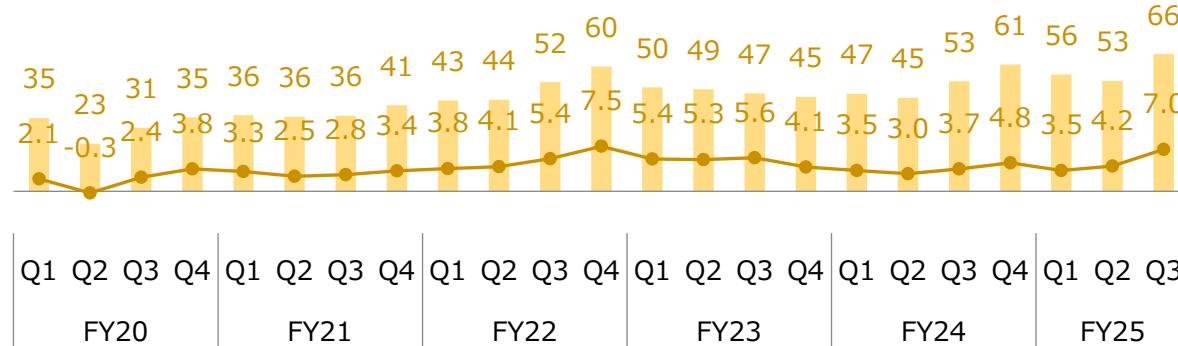


\* Japan Operating Profit includes consolidation adjustments

## China



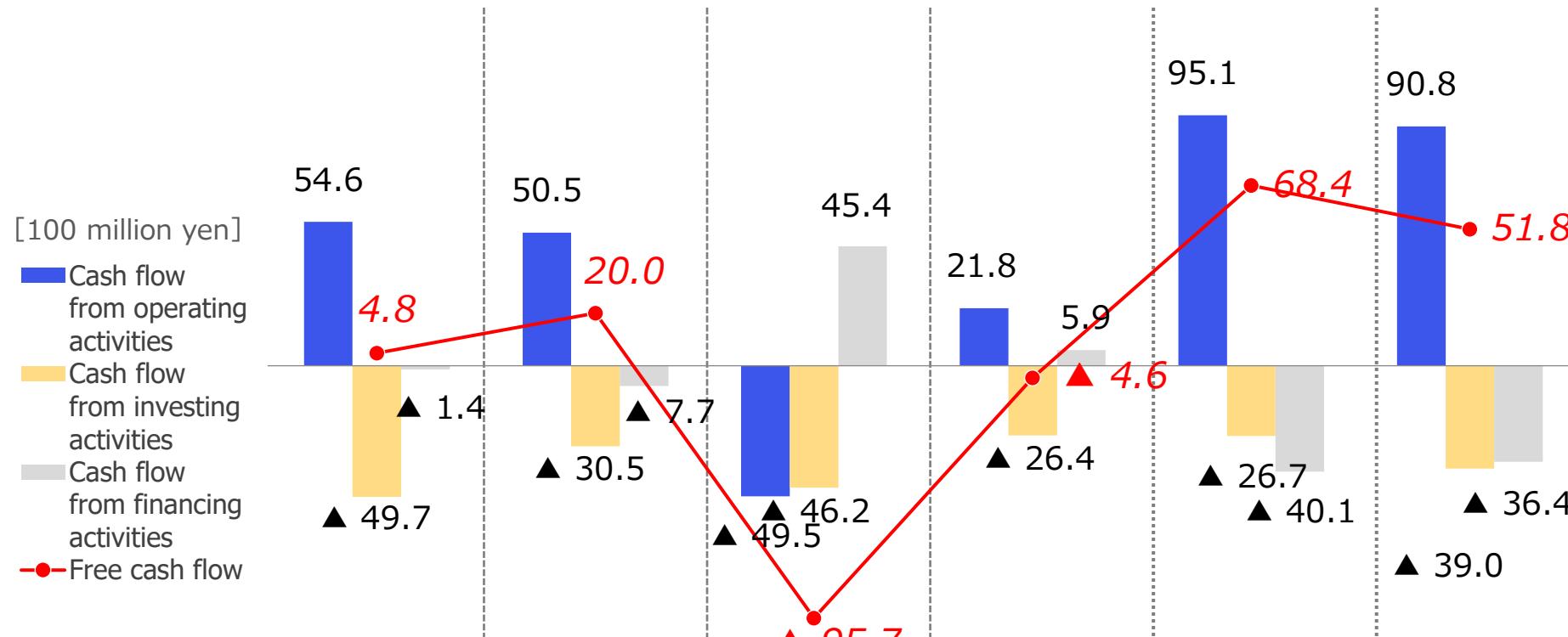
## Other Asia



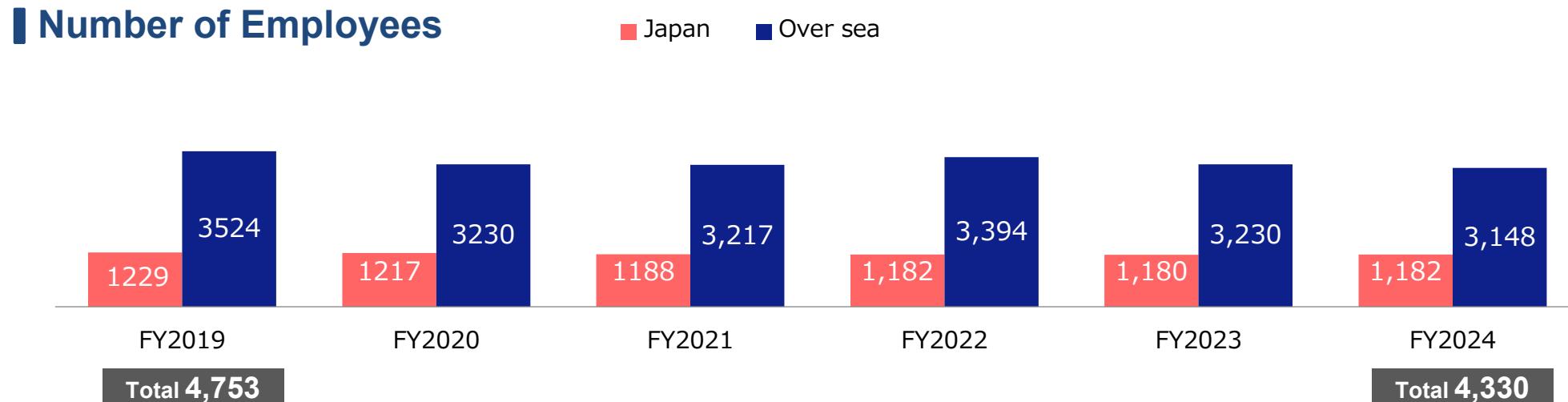
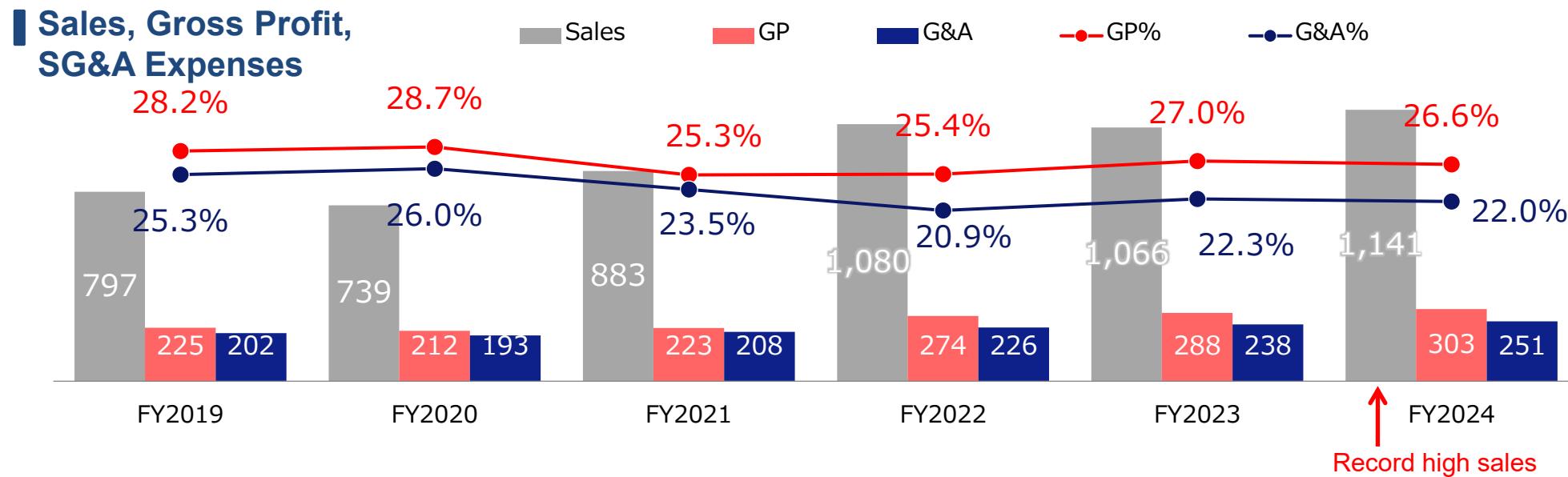
## Europe and the Americas



# Cash Flow



# Sales, Gross Profit, SG & A Expenses and the Number of Employees

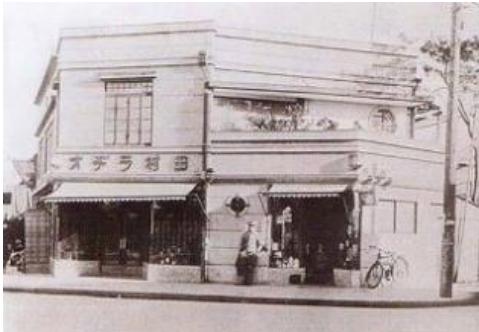


# Tamura's History

Tamura Corporation founded on May 11, 1924, and celebrates its 100<sup>th</sup> anniversary in 2024.

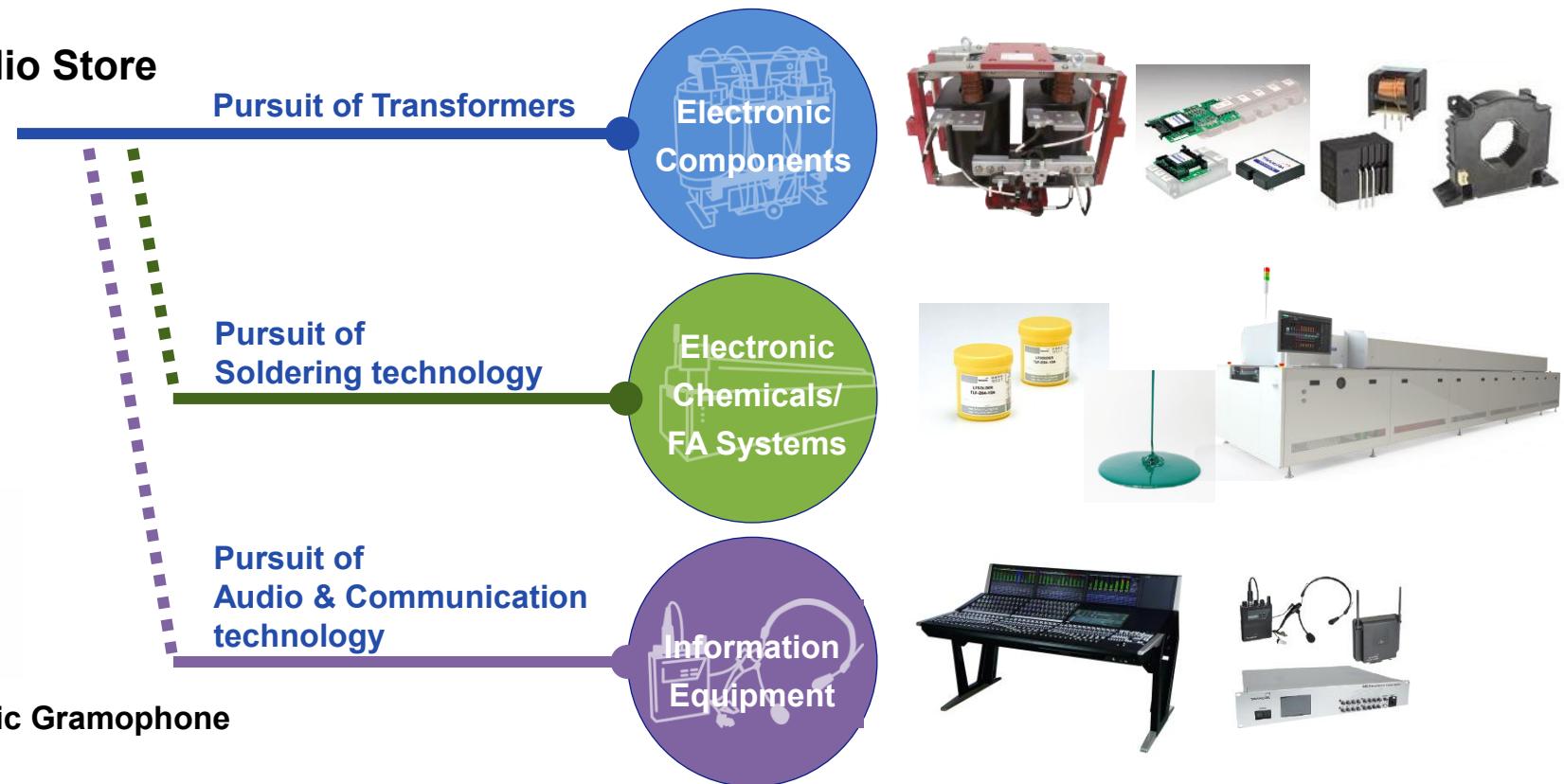
Starting manufacturing and sales of radios and electronic components at the time of its founding, Tamura Corporation now offers products and services that meet various market needs in three business areas: Electronic Components, Electronic Chemical / FA Systems, and Information Equipment.

## Founded in 1924 Tamura Radio Store



Manufacturing and sales of Radio and Electric Gramophone

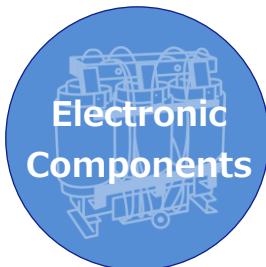
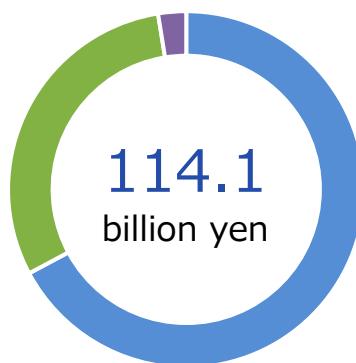
Internal production of Transformers



# Business Domain



## Sales by Business Segment



Sales: 76.8 billion yen  
Operating profit: 3.27 billion yen  
OP%: 4.3%

Sales: 34.6 billion yen  
Operating profit: 3.07 billion yen  
OP%: 8.9%

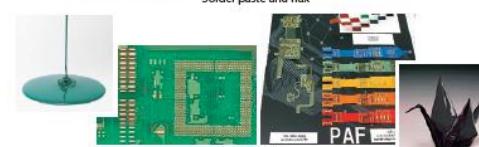
Sales: 2.9 billion yen  
Operating profit: -0.18 billion yen  
OP%: -6.3%

### Main products

Transformers  
Reactors  
Coils  
Large transformers and reactors  
Battery chargers  
Power modules  
Gate driver  
Current sensors etc.



Transformers, coils and reactors, and large reactors



Power modules, current sensors, and gate drivers

Solder paste and flux

Solder resists

FA Systems

### Main products

Solder paste  
Flux  
Solder resists  
FA Systems etc.

Solder paste

Flux

Solder resists

FA Systems

### Main products

Audio mixing console  
Wireless intercom  
Wireless microphone etc.



Audio mixing console for broadcast use



Wireless devices

(For the fiscal year ending March 2025)

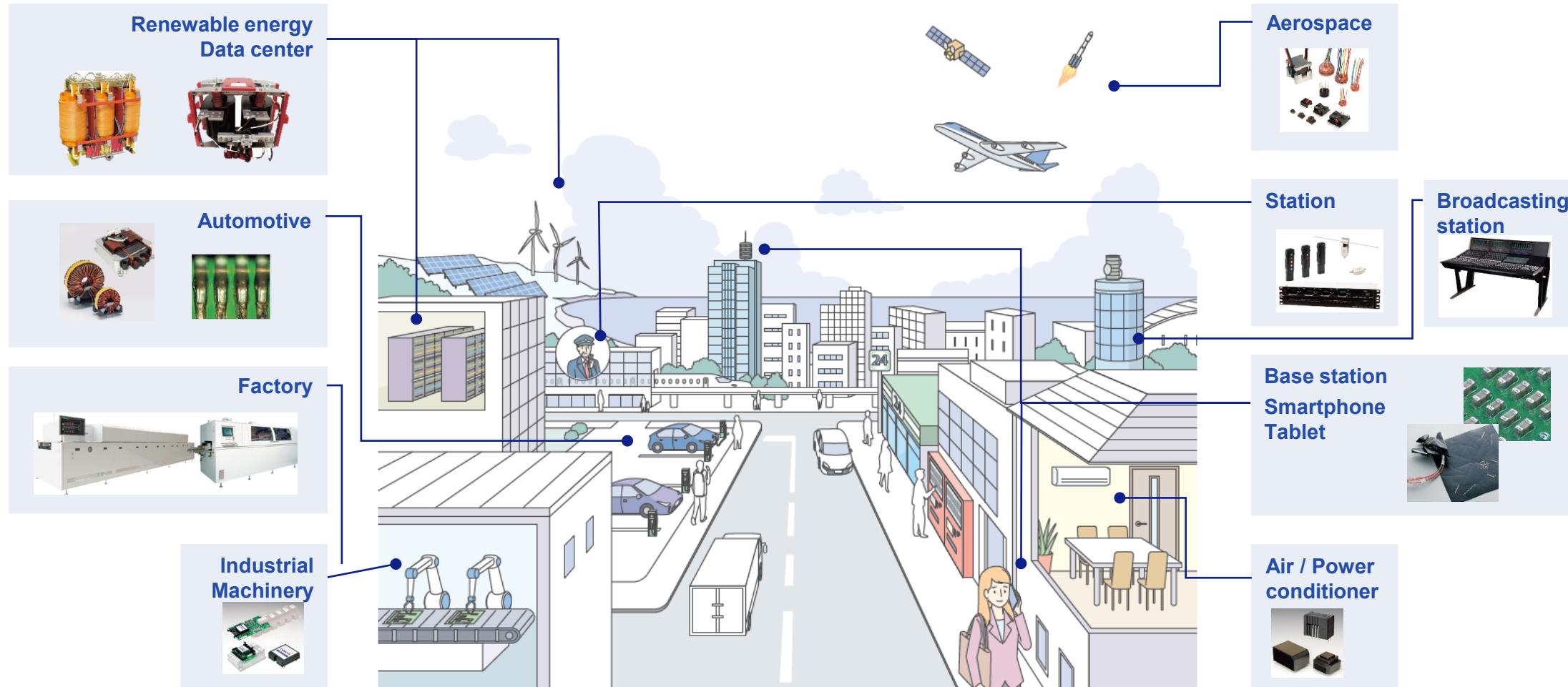
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# Business Field



Tamura's Products Supporting Society, Industry, and Daily Life

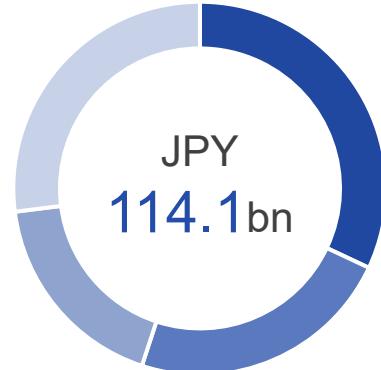
Tamura's products, including materials, components, and devices, support various industries and social infrastructure, ranging from everyday items like automobiles and electronics to manufacturing equipment, renewable energy sectors, and even space.



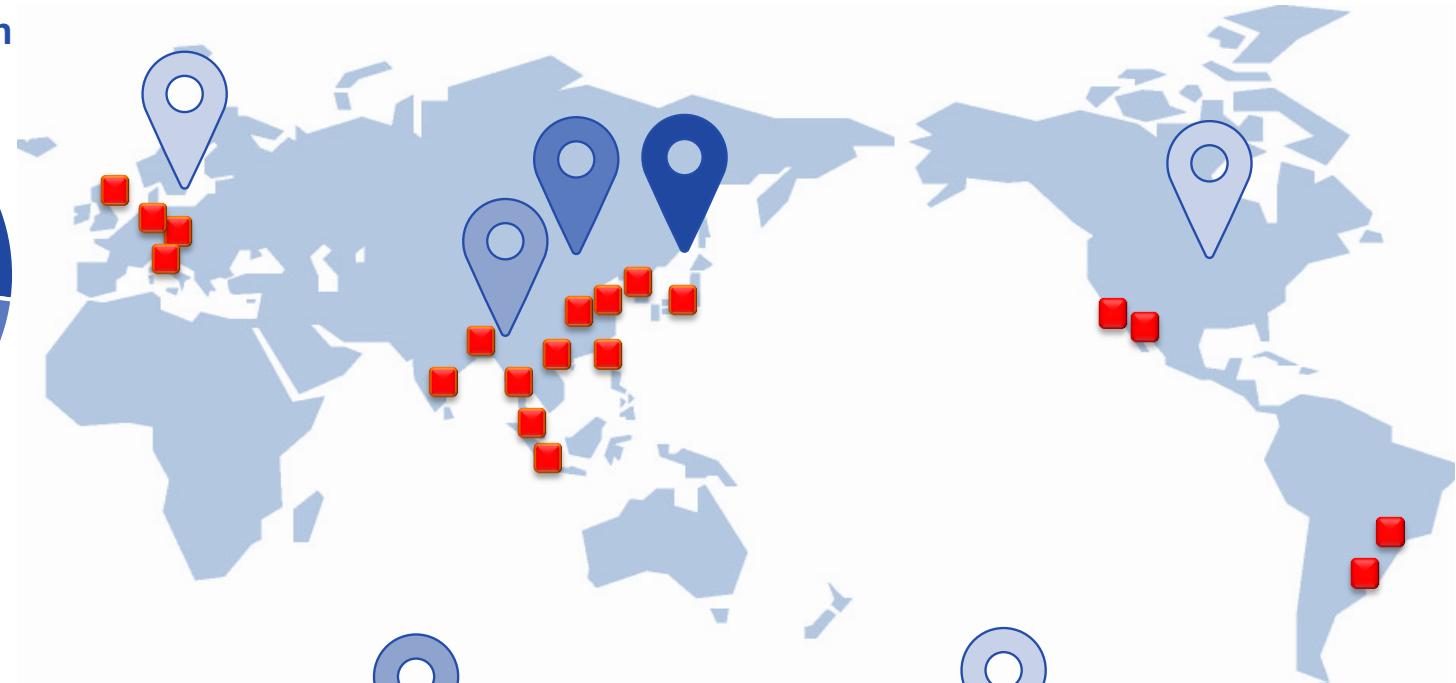
# Regional overview



Sales by region



Employees by region



## Japan

- Sales: 36.5 billion yen
- Employees: 1,170
- Factory: 5



## China

- Sales: 26.3 billion yen
- Employees: 1,654
- Factory: 8



## Rest of Asia

- Sales: 20.5 billion yen
- Employees: 893
- Factory: 5



## Europe and the Americas

- Sales: 30.8 billion yen
- Employees: 601
- Factory: 3

(FY2024 or As of March 31, 2025)

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# Global Network



Global Network



TAMURA EUROPE LIMITED. O.S.  
(CZECH BRANCH)



TAMURA CORPORATION  
(THAILAND) CO., LTD.



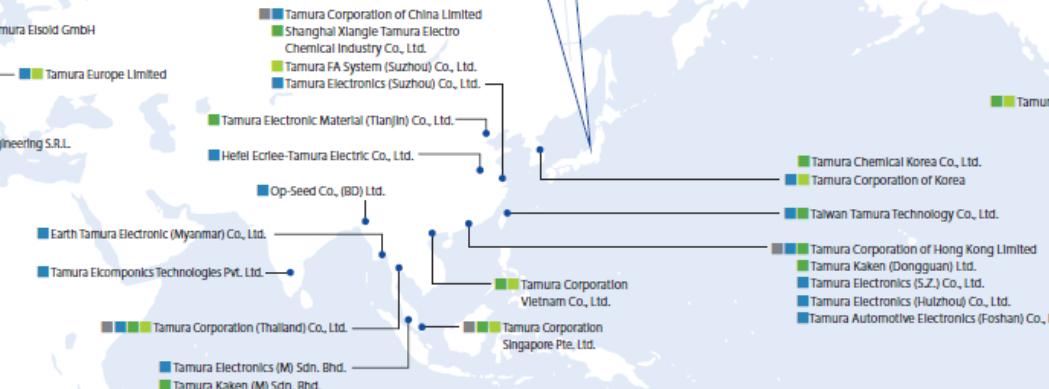
OP-SEED CO., (BD) LTD.



TAMURA CORPORATION  
OF KOREA



## EUROPE



## ASIA

## AMERICAS



TAMURA POWER TECHNOLOGIES  
DE MEXICO, S.A. DE C.V.



TAMURA ELECTRONICS (HUI  
ZHOU) CO., LTD.



TAMURA ELECTRONICS  
(SUZHOU) CO., LTD.

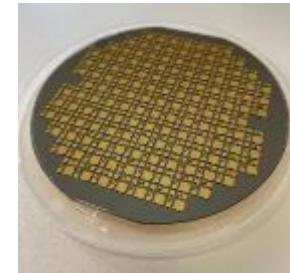
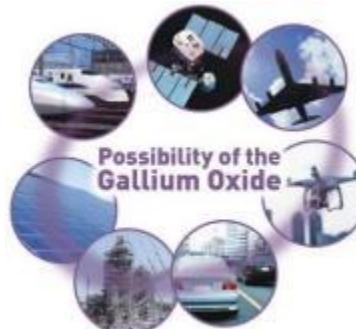


SHANGHAI XIANGLE  
TAMURA ELECTRO CHEMICAL  
INDUSTRY CO., LTD.

# Contributing to Carbon Neutrality ~R&D of Gallium Oxide Power Semiconductors

- ◆ Novel Crystal Technology, Inc. (NCT), established independently from our R&D department, is advancing the R&D of gallium oxide ( $\text{Ga}_2\text{O}_3$ ) power semiconductors, expected to contribute to carbon neutrality.

## R&D of Gallium Oxide Power Semiconductors



## Initiatives of TAMURA & NCT



- Provision of patented technology
- Technical & sales support
- Collaboration in peripheral products and materials



Novel Crystal Technology, Inc.

- Developing, manufacturing & supplying  $\beta\text{-Ga}_2\text{O}_3$  homo-epitaxial wafers & devices

- $\beta\text{-Ga}_2\text{O}_3$ : New semiconductor material for power devices which has larger band-gap energy and low costs compared with SiC and GaN
- R&D Team: NCT, Tamura, the National Institute of Information and Communications Technology (NICT) in Japan & the Tokyo University of Agriculture and Technology are the core figures of the R&D team and lead the world in this field
- NCT: Non-consolidated affiliate of Tamura . Established in 2015 to actively bring in external capital and to speedily develop and promote commercialization with an independent management

[Announcement from NCT]

- Dec. 2023 : World's first successful fabrication of 6-inch  $\beta\text{-Ga}_2\text{O}_3$  crystals by the vertical Bridgman method.
- Mar. 2025: Updated the world's highest performance of gallium oxide transistors
- Sep. 2025 Selected for the FY2025 Security Technology Research Promotion Program of the Acquisition, Technology & Logistics Agency (ATLA).
- Dec. 2025 Successfully developed a crystal growth technique that achieves a substantial reduction in precious metal usage
- Jan. 2026 Strategic Deployment of Wafers with Diverse Crystal Orientations
- Feb. 2026 Received the Best Review Paper Award in the 47<sup>th</sup> JSAP Outstanding Paper Awards



[Home - Novel Crystal Technology, Inc.](#)

## Caution Concerning Forward-looking Statement

The forward-looking statements, including the financial results forecast shown in this document, are based on information currently available to the Company and on certain assumptions deemed to be reasonable by the Company. As such, they do not constitute guarantees by the Company of future performance.

Corporate Communications  
TAMURA CORPORATION

